

Daniela C. Schröter, Ph. D.

The Evaluation Center, Western Michigan University
1903 W. Michigan Ave, 4405 Ellsworth Hall
Kalamazoo, Michigan, 49008-5237
Office telephone: (001)269-387-5895
Mobile telephone: (001)269-267-8227
E-mail: Daniela.Schroeter@wmich.com

Biographical Sketch

Dr. Daniela Schröter is the Director of Research in The Evaluation Center at Western Michigan University. In this position, she is pursuing and implementing evaluation grants and contracts. Current and recent projects include for example the external evaluation of the National Research Center for Career and Technical Education at the University of Louisville, Kentucky; a metaevaluation of the International Labour Organisation's 2008 evaluations; and the process evaluation of Share Our Strengths Operation Frontline nutrition education program. Dr. Schröter also serves as an associate faculty member for the Interdisciplinary Ph.D. program in Evaluation where she teaches courses and advises doctoral students. Academically, she is interested in sustainability evaluation and capacity building in institutional, international, and sustainable development contexts. Before beginning her position with The Evaluation Center, she completed her dissertation titled: "Sustainability Evaluation: Development and Validation of a Checklist," which incorporated both quantitative and qualitative data collection strategies to assess the performance of her sustainability evaluation checklist.

Dr. Schröter has led and/or participated in a wide range of program evaluations in varying fields, including international development evaluations, educational program and policy evaluations, community-based evaluations, and national multisite evaluations. She also led capacity building efforts in local non-profit organizations, conducted evaluations in the Kalamazoo's social service sector, and provided evaluation workshops and seminars in China, the United States, Germany, and Switzerland. Her evaluation and capacity building work has provided her with opportunities to serve clients such as the European Union-China Managers Exchange and Training Program (Beijing, China), the International Labour Organization (Genève, Switzerland), the National Center for Career and Technical Education (Louisville, Kentucky), the Center for Student Opportunity (Bethesda, Maryland), Fulcrum Corporation (Fairfax, Virginia), Share Our Strength's Operation Frontline (Washington, DC), the German Youth Institute (Munich, Germany), Heifer International (Littlerock, Arkansas; Katmandu, Nepal; Nairobi, Kenya), University of Berne (Switzerland); Sarah Bush Lincoln Health Foundation of East Central Illinois; the Hispanic American Council (Kalamazoo, Michigan), and Hawai'i Department of Education and Kamehameha Schools, to name but a few.

Dr. Schröter has published one book and two book chapters; edited one anthology; coauthored seven refereed journal articles; five entries in the *Sage glossary of the social and behavioral sciences*; several book reviews and journal reviews, as well as non-peer-reviewed articles. She also has authored or co-authored over 30 technical evaluation or research reports and presented over twelve refereed papers, roundtables, think tanks, and panels at national and international conferences. She has received several national and international travel awards from Western Michigan University, the European Evaluation Society, and the European Union. Furthermore, she has been providing leadership and voluntary services to several organizations (e.g., the American Evaluation Association) and journals (e.g., *Evaluation and Program Planning*), and she was seminal in the development of the *Journal of MultiDisciplinary Evaluation*, for which she serves as an Associate Editor. Finally, Dr. Schröter has given lectures, workshops, and seminars both nationally and internationally, including evaluation workshops for the European Union-China Manager Exchange Program, the Michigan Association for Evaluation; the University of Berne, Switzerland; and the German Youth Institute. She has taught graduate level university courses in cost analysis, evaluation, and intercultural communications, and many undergraduate courses in German as a Foreign Language.

Education

- 2008 Doctor of Philosophy (Ph.D.) in Interdisciplinary Evaluation, Western Michigan University, Kalamazoo, MI, USA (2003-2008)
Examination committee: Drs. Michael Scriven, Daniel Stufflebeam, & Brooks Applegate
Dissertation committee: Drs. Matthew Mingus, Michael Scriven, & Jennifer Palthe
Dissertation: *Sustainability Evaluation: Development and Validation of an Evaluation Checklist*
- 2002 Magistra Artium/Master of Arts (MA) in Intercultural Business Communication, German as a Foreign/Second Language, American Studies, Friedrich Schiller University, Jena, Germany (1996-2002)
Advisors: Drs. Jürgen Bolten & Hermann Funk
Thesis: *Training Competencies through Internet-supported Cooperative Learning: Integrative Internships in German as a Foreign/Second Language*
- 1998–99 Study Abroad, Michigan State University, East Lansing, MI, USA
Advisor: Dr. Thomas Lovik
Concentration: Linguistics and Business Anthropology

Work Experience

- Since 2008– Western Michigan University (WMU) Evaluation Center (EC), Kalamazoo, MI, USA
Director of Research
Associate Faculty Member
- 2008 Nexus Market Research, Inc.
Project Manager (September–November)
- 2003–07 CS Evaluation, LLC. , Portage/Kalamazoo, MI, USA
Co-Owner/Evaluator/Consultant
- 2003–07 Western Michigan University (WMU) Interdisciplinary Ph.D. in Evaluation Program (IDPE), Kalamazoo, MI, USA
Doctoral associate/Evaluator
- 2002–03 WMU College of Education, Department of Teaching, Learning and Leadership
Doctoral associate
- 2000–04 Friedrich Schiller University, Department of Intercultural Business Communication, Jena, Germany
Research Assistant and Adjunct Faculty
- 2000–02 Interculture.de, Jena, Germany
Manager, Consultant, Trainer: Organizing e-learning conference in Jena (January 2002); involved in e-learning project: content development; provided varying trainings and workshops (see teaching); small-scale book keeping and balancing for the nonprofit organization in 2000/01.
- 2000–01 Bauhaus University, Weimar, Germany
Adjunct Faculty
- 1999–00 Institute for Intercultural Communications, Jena, Germany
Instructor

Evaluation and Research Grant and Contract Work

- 2009–12 Evaluation of NRCCTE’s Effectiveness and Performance on GPRA Measures
Western Michigan University, The Evaluation Center, Kalamazoo, MI
Sponsor: The National Research Center for Career and Technical Education, University of Louisville, Louisville, KY, USA
Amount: \$299,984
Project Director: Prime author of the proposal; overall responsibility for completing contract
- 2009 Comparative Study of Independent Quality Appraisals of the International Labour Organization’s 2007 and 2008 Independent Project Evaluation Reports
Western Michigan University, The Evaluation Center, Kalamazoo, MI.
Sponsor: International Labour Organization, Genève, Switzerland
Amount: \$2,500
Project Director: Prime negotiator of contract (no proposal required); overall responsibility for completing contract
- 2009 Support Services for the needs assessment of the College Access and Opportunity Guide
Western Michigan University, The Evaluation Center, Kalamazoo, MI.
Sponsor: Center for Student Opportunity, Bethesda, MD
Amount: \$9,937
Project Director: Prime author of the proposal; overall responsibility for completing contract
- 2009 Evaluation Appraisals for ILO Technical Cooperation Projects
Western Michigan University, The Evaluation Center, Kalamazoo, MI.
Sponsor: International Labour Organization, Genève, Switzerland
Amount: \$8,000
Project Director: Prime negotiator of contract (no proposal required); overall responsibility for completing contract
- 2009 Support Services for the Evaluation of the 2009 International Conference on Fatigue Management in Transportation Operations
Western Michigan University, The Evaluation Center, Kalamazoo, MI.
Sponsor: Fulcrum Corporation, Fairfax, VA
Amount: \$12,540
Project Director: Prime author of the proposal; overall responsibility for completing contract
- 2008–09 Process Evaluation of a National Multisite Nutrition Education Program: Operation Frontline
Western Michigan University, The Evaluation Center, Kalamazoo, MI.
Sponsor: Share Our Strength’s Operation Frontline, Washington, D.C.
Amount: \$54,939
Project Director: Prime author of the proposal; overall responsibility for completing contract
- 2007 Logic model theory and practice: A review of manuals, handouts, other written materials, and computer programs
Western Michigan University, The Evaluation Center, Kalamazoo, MI
Sponsor: Deutsches Jugendinstitut/German Youth Institute, Munich, Germany
Amount: \$4,370
Project Lead: Prime author of the proposal; overall responsibility for completing contract

- 2007 Evaluation of Heifer International programming to achieve and sustain income and food security for families and communities in Kenya, Tanzania, Cameroon, and China. Western Michigan University, The Evaluation Center, Kalamazoo, MI
Sponsor: Heifer Project International, Littlerock, AR, USA
Evaluator: Conducted fieldwork in Kenya and related analyses and reporting with Dr. Arlen Gullickson and Julie Gehrki (Project Director: Dr. Michael Scriven)
- 2006–07 Evaluation and capacity building of the Hispanic American Council’s (HAC) liaison, youth and family, and women’s programs
CS Evaluation, LLC, Portage, MI
Sponsor: Hispanic American Council of Kalamazoo, MI, USA
Amount: \$6,000
Project Director: Used a participatory approach to develop a monitoring and evaluation framework for HAC programming that could contribute to their reporting requirements.
- 2006–07 Successful Schools for Hawaiians Study
Western Michigan University, The Evaluation Center, Kalamazoo, MI
Sponsor: Hawai’i Department of Education and Kamehameha Schools
Amount: \$68,357
Research Associate: Collaborated in writing the proposal, conducting fieldwork, analyzing data, and writing related reports
- 2006 Evaluation of Heifer International programming to achieve and sustain income and food security for families and communities in Albania, Nepal, and Thailand .
Western Michigan University, The Evaluation Center, Kalamazoo, MI
Sponsor: Heifer Project International, Littlerock, AR, USA
Evaluator: Conducted fieldwork in Nepal and related analyses and reporting with Dr. Gary Miron (Project Director: Dr. Michael Scriven)
- 2006 Feasibility study/market analysis of potential use of the health education resource facility to be housed in the Healthier Communities Complex
Western Michigan University, The Evaluation Center, Kalamazoo, MI
Sponsor: Healthier Communities, Sarah Bush Lincoln Health Foundation of East Central Illinois, IL, USA
Research Associate: Collaborated in developing, administering, analyzing, and reporting an educator questionnaire (Project Director: Dr. Liesel Ritchie)
- 2005–06 Formative and summative evaluation of the Kalamazoo Public School’s Title I Parent Program
Western Michigan University, The Evaluation Center, Kalamazoo, MI
Sponsor: Kalamazoo Public Schools—Parent Programming
Amount: \$7,000
Co-Project Manager (with Dr. Chris Coryn): Collaborated in designing and managing the evaluation effort for improving the parent programming
- 2005 Evaluation of Heifer International programming to achieve and sustain income and food security for families and communities in southern United States and Peru.
Western Michigan University, The Evaluation Center, Kalamazoo, MI
Sponsor: Heifer Project International, Littlerock, AR, USA
Evaluator: Conducted telephone interviews for the Above the Ground Study in the United States (i.e., context analysis), (Project Director: Dr. Michael Scriven).

- 2004–06 Formative and summative evaluation of the Kalamazoo Public School’s Title I Middle School Summer Enrichment Program
Western Michigan University, The Evaluation Center, Kalamazoo, MI
Sponsor: Kalamazoo Public Schools—Middle School Summer Enrichment Program
Amount: \$11,000
Co-Lead Evaluator (with Dr. Chris Coryn): Involved in proposal writing, planning, and implementation of the evaluation, which utilized varying evaluation approaches including goal-based, needs-based, and goal-free techniques, as well as the Success Case Method to inform program improvement.
- 2004–06 *Making It Work* program evaluation
Hanssen Consulting, LLC. Ada, MI
Sponsor: Goodwill Industries of Southwestern Michigan; Kalamazoo County Department of Human Services; and Housing Resources, Inc.
Amount: \$20,000
Evaluator: Formative and summative evaluation utilizing quasi-experimental design, assets assessment, and an adaptation of the Success Case Method to assess program impacts on chronic unemployment and homelessness. Involved in proposal writing, planning, implementation, and reporting of the evaluation (Project Director: Dr. Carl Hanssen).
- 2004 Evaluation of the Educational Testing Services/World Links Discourse Software pilot project in Burkina Faso, Philippines, India, Senegal, and Uganda
CS Evaluation, LLC, Portage, MI
Sponsor: Educational Testing Services/World Links
Amount: \$3,000
Co-Principal Investigator (with Dr. Chris Coryn): Involved in proposal writing, planning, implementation, and reporting of the evaluation.

Non-funded Research

- 2007–08 American Evaluation Association Oral History Project
Research Team Member: Collaborated with Drs. Robin Miller (MSU, Editor of the *American Journal of Evaluation*) and Chris L. S. Coryn in developing and conducting interviews with Drs. Daniel Stufflebeam and James Sanders, some of the thought leaders in evaluation.
- 2007 American Evaluation Association Topical Interest Groups Conference Proposal Review Practices
Researcher: Conducted an exploratory study of the American Evaluation Association’s topical interest groups’ conference proposal review practices. Developed and led a think tank regarding the findings of the study and shared the report with board members of the AEA.
- 2006–07 American Evaluation Association
Research Assistant (Volunteer): Birth of the American Evaluation Association 1984-87. Western Michigan University, The Evaluation Center, Kalamazoo, MI. Conducted interviews with multiple informants, in-person and via telephone. Organized interviews and scheduled interviews for parts of the study.

Graduate Associateships

- Fall 2007 Interdisciplinary Ph.D. in Evaluation, Western Michigan University, Kalamazoo, MI
Doctoral Research Associate: Developed and administered a Web-based questionnaire to Interdisciplinary Ph.D. in Evaluation (IDPE) students. Analyzed, synthesized, and reported the information. Revised the IDPE Web site. Developed guidelines for continuous improvement and implementation of the survey for upcoming academic years.
- Summer 2006 Gilmore Foundation
Doctoral Research Associate: Kalamazoo Community Indicators Project, Interdisciplinary Ph.D. in Evaluation. Western Michigan University, Kalamazoo, MI. Synthesized information for presentation to the Gilmore Foundation and participated in a meeting presenting this information [with Dr. Michael Scriven, Thomaz Chianca, and Mina Zadeh]
- 2003–06 National Science Foundation
Doctoral Research Associate: National, multisite evaluation of the Advanced Technological Education program. Western Michigan University, The Evaluation Center, Kalamazoo, MI. Targeted studies: (1) Evaluation of the impact and effectiveness ATE professional development efforts: contributed by reanalyzing the data and redrafting reports; (2) Sustainability of ATE projects and centers beyond termination of funding: helped designing a survey instrument, implemented and administered web-based questionnaire, conducted data analysis and helped drafting reports
- 2003–04 Western Michigan University, The Evaluation Center, Interdisciplinary PhD in Evaluation Kalamazoo, MI
Doctoral Research Associate: Supervisor: E. Jane Davidson. Document reviews, library management, Listserv Management (EvalGrad), Web site administration, planning evaluation and metaevaluation; conducted tasks for various Evaluation Center projects (e.g., MTS and ATE)
- 2002–03 Western Michigan University, Department of Teaching, Learning, and Leadership, College of Education, Kalamazoo, MI
Doctoral Research Associate: Supervisor: Cheryle Crawford. Document reviews; literature search, review, and summary; WebCT management, preliminary evaluation of student work. Supervisor: Sue Poppink. Data analysis, summary, and reporting.
- 2000–01 Friedrich Schiller University, Department of Intercultural Business Communication, Jena, Germany
Research Assistant: Editing and publishing an anthology, papers presented at the first intercultural summer academy in Jena, 2000 (see publications); Editing the second edition of *Intercultural Negotiation Training* in different languages; Advising first-semester students.

Capacity Building, Training, Development, and Teaching

- 2009 EU-China Manager Exchange and Training Program (METP), Beijing, China
Facilitator/Trainer: Monitoring and Evaluation (M&E) of the performance of academic institutions: Five-day interactive workshop/seminar presented to academic and administrative staff from the Beijing University of International Business and Economics. August 21-25, 2009.

- 2009 Western Michigan University, Interdisciplinary Ph.D. program in Evaluation, Kalamazoo, MI
Adjunct Faculty: Cost Analysis (Eval 6970): Three-credit course offered for the Interdisciplinary PhD program in Evaluation (Spring 2009)
 Teaching Assistant: Amy M. Gullickson
- 2008 Annual Conference of the Michigan Association for Evaluation, Lansing, MI
Co-Facilitator: Evaluation 101: Workshop co-facilitated with Dr. Chris Coryn
- 2006 German Youth Institute, Munich, Germany
Facilitator/Trainer: Goal-free evaluation: Two-and-a-half hour lecture with workshop characteristics presented to the advisory board meeting of the German Youth Institute. Beiratssitzung des Deutschen Jugendinstituts, Munich, Germany, October 20, 2006.
- 2006 Scriven's Key Evaluation Checklist: Half-day workshop utilizing case studies. Deutsches Jugendinstitut, e.V. (German Youth Institute), Munich, Germany, October 19, 2006.
- 2006 Center for Continuing Education, University of Berne, Switzerland
Lead Facilitator/Trainer
Weshalb Empfehlungen in der Evaluation sinnlos sind... und weitere Denkanstöße aus
- 2006 Michael Scriven's Key Evaluation Checklist (Why Recommendations Don't Make Sense... and Other Food for Thought from Michael Scriven's KEC): Evening discussion group with evaluation professionals and postgraduate students. Koordinationstelle für Weiterbildung, Universität Bern, Switzerland, October 09, 2006. [supported by W. Beywl and Chris L. S. Coryn]
- 2006 Goal-Free Evaluation: Wirkungspotentiale eines Evaluationsansatzes der aus dem Rahmen fällt (Potentials of an Evaluation Approach that Falls Out of the Frame): One-day workshop for advanced evaluators. Koordinationstelle für Weiterbildung, Universität Bern, Switzerland, October 09, 2006. [co-facilitated by Chris L. S. Coryn and moderated by W. Beywl]
- 2006 11th Annual Conference of the Michigan Association for Evaluation, Lansing, MI
Co-Facilitator: The Field of Evaluation 101: Are you new to the field of evaluation or considering it as a career?: Workshop led by Michael Scriven and co-facilitated with Chris L. S. Coryn. March 30, 2006.
- 2005 Western Michigan University, Extended University Programs, Kalamazoo, MI
Adjunct Faculty: EDLD 6010—Evaluation of Nonprofit Organizations: Two-credit graduate seminar for Public and Arts Administration students designed as an introductory crash course in (i) the logic and methodology of evaluation, (ii) evaluation design, (iii) essential critical thinking skills, and (iv) the evaluation profession. Co-facilitated with Thomaz Chianca.
- 2005 The Learning Alliance, Inc.
Assistant: Success case workshop led by Dr. Robert Brinkerhoff and Dennis Dressler. Assisted in implementing the workshop for the W.K. Kellogg Foundation.
- 2002–04 Friedrich Schiller University, Department of Intercultural Business Communication, Jena, Germany
Adjunct Faculty: Negotiation Training and Presentation Techniques: Facilitated multiple two-day compact seminars for multinational student groups with emphasis on theories of negotiation, presentation techniques, and simulations with video feedback

- 2002 Interculture.de, Jena, Germany
Trainer: Culture-specific Negotiation Training: Two-day compact seminar in Ilmenau, Germany: Focus on assessing internship experiences abroad of unemployed individuals with academic degrees. Theories of negotiation, presentation techniques, simulations with video feedback.
- 2000–02 Friedrich Schiller University, Department of Intercultural Business Communication, Jena, Germany
Teaching Assistant: Tutorial seminar for the lecture “Introduction to Intercultural Business Communication” Presentations and exercises in 2000-01 of own design, in 2001-02 departmental exercises and lecture contents.
- 2001 Second Intercultural Summer Academy, Interculture.de in cooperation with the Friedrich Schiller University, Jena, Germany
Trainer: Negotiation Training: Conducting business in Germany, simulations with video feedback and content discussion
- 2000–01 Bauhaus University, Weimar, Germany
Adjunct Faculty: Introductory German: Seminars for multicultural/international students
 European Summer Academy in Weimar, Germany
Instructor: Intermediate German: Intensive foreign language courses for international students
- 2000 First Intercultural Summer Academy co-sponsored by interculture.de and Friedrich Schiller University, Jena, Germany
Trainer: Critical Incidents as a Method in Intercultural Training: Half-day workshop.
- 1999–00 Institute for Intercultural Communication (a nonprofit organization), Jena, Germany
Instructor: Intermediate German and English as Foreign/Second Language: Courses for German-Russian immigrants.
- 1998–99 Michigan State University (MSU), East Lansing, MI, USA
Teaching Assistant: Integrative studies in the Arts and Humanities (IAH 201)—“The U.S. and the World:” Four-credit course taught to 60 undergraduate students at MSU.
German (GRM 101)—“Introduction to German:” Taught one section of GRM 101.
- 1998–99 Evening College at Michigan State University, East Lansing, MI, USA
Faculty: Introductory German as a Foreign Language: Conversational German.

Refereed Journal Articles

- The Oral History Project Team (Miller, R. L., Coryn, C. L. S., & **Schröter, D. C.**). (2009). The oral history of evaluation: An interview with James R. Sanders. *American Journal of Evaluation*.
- Coryn, C. L. S., **Schröter, D. C.**, & Hanssen, C. E. (2009). A modification of the Success Case Method for strengthening causal inferences from single-group studies. *American Journal of Evaluation*, 30(1), pp. 80-92.
- The Oral History Project Team (Miller, R. L., Coryn, C. L. S., & **Schröter, D. C.**). (2008). The oral history of evaluation: The professional development of Daniel L. Stufflebeam. *American Journal of Evaluation*, 29(4), 555-571.
- Dewey, J. D., Montrosse, B. E., **Schröter, D. C.**, Sullins, C. D., & Mattox, J. R. (2008). Evaluator competencies: What’s taught versus what’s sought. *American Journal of Evaluation*, 29(3), pp. 268-287.

- Coryn, C. L. S., Gugiu, P. C., Davidson, E. J., & **Schröter, D. C.** (2008). Assessing needs in hidden populations using respondent-driven sampling. *Evaluation Journal of Australasia*, 7(2), 3-11.
- Schröter, D. C.**, Coryn, C. L. S., & Montrosse, B. (2008). Peer review of submissions to the annual American Evaluation Association conference by the Graduate Student & New Evaluators Topical Interest Group. *Journal of MultiDisciplinary Evaluation*, 5(9), 25-40.
- Coryn, C. L. S., **Schröter, D. C.**, & Zeller, P. A. (2005). Practical ethics for program evaluation: Client impropriety. *Journal of Multidisciplinary Evaluation*, 2, 72-75.

Books and Chapters

- Schröter, D. C.** (2009, forthcoming). *Evaluation of Sustainability for Sustainability*. Saarbrücken, Germany: Südwestdeutscher Verlag für Hochschulschriften.
- Schröter, D. C.** (2008). *Kompetenztraining im Studium DaF/Z durch netzgestütztes kooperatives Lernen*. Saarbrücken, Germany: VDM.
- Schröter, D. C.** (2008). The logic and methodology of sustainability evaluation: A checklist approach. (pp. 217-236). In M. Ant, A. Hammer, & O. Löwenbein (Eds.): *Nachhaltiger Mehrwert von Evaluation* [Sustained value-added via evaluation]. Bielefeld, Germany: Bertelsmann.
- Schröter, D.** (2001). Workshop: Die Critical-Incident-Methode. In J. Bolten and D. Schröter (Eds.), *Im Netzwerk interkulturellen Handelns. Theoretische und praktische Perspektiven der interkulturellen Kommunikationsforschung* [In the Network of Intercultural Activity. Theoretical and Practical Perspectives in Intercultural Communication Research.] (pp. 100-104). Sternenfels: Verlag für Wissenschaft und Praxis.
- Schröter, D.** (2001). Selling cars abroad—communicative styles in contemporary car advertisements: USA/Germany—a contrastive analysis. In J. Bolten (Ed.), *Aktuelle Perspektiven der interkulturellen Wirtschaftskommunikation*. Band 6 (pp. 236-253). Jena: Jenaer Skripten zur Interkulturellen Wirtschaftskommunikation.
- Bolten, J. & **D. Schröter.** (Eds.). (2001). *Im Netzwerk interkulturellen Handelns. Theoretische und praktische Perspektiven der interkulturellen Kommunikationsforschung* [In the Network of Intercultural Activity. Theoretical and Practical Perspectives in Intercultural Communication Research.]. Sternenfels: Verlag für Wissenschaft und Praxis.

Reviews of Books and Journals

- Schröter, D. C.** (in press). Outcome-based program development and evaluation. [Review of *Outcome-based program development and evaluation*]. *Canadian Journal of Program Evaluation*.
- Schröter, D. C.** & Urschel, J. (2008). Logic modeling methods in program evaluation. [Review of *Logic modeling methods in program evaluation*]. *Journal of MultiDisciplinary Evaluation*, 9.
- Schröter, D. C.** (2007). Program evaluation: Forms and approaches. [Review of *Program evaluation: Forms and approaches*]. *Evaluation and Program Planning* 30(3), pp. 321-323.
- Schröter, D. C.** (2006). Handbook of practical program evaluation. [Review of the *Handbook of practical program evaluation*]. *American Journal of Evaluation*, 27(2), 282-284.
- Schröter, D. C.** (2006). Evaluation methodology basics: The nuts and bolts of sound evaluation. [Review of the book *Evaluation methodology basics: The nuts and bolts of sound evaluation*]. *Canadian Journal of Program Evaluation*, 21(1), 175-178.
- Schröter, D. C.** (2006). Evaluation: The International Journal of Theory, Research and Practice, Vol. 11(2, 3, and 4), [Review]. *Journal of MultiDisciplinary Evaluation*, 4.

- Schröter, D. C.** (2005). Evaluation: The International Journal of Theory, Research and Practice, Vol. 11(1), [Review]. *Journal of MultiDisciplinary Evaluation*, 3, 214-216.
- Schröter, D. C.** (2005). Evaluation: The International Journal of Theory, Research and Practice, Vol. 10(4), [review]. *Journal of MultiDisciplinary Evaluation*, 2, 164-167.
- Schröter, D. C.** (2004). Evaluation: The International Journal of Theory, Research and Practice, 2003-2004 [review]. *Journal of MultiDisciplinary Evaluation*, 1, 114-120.

Other Publications

- Schröter, D. C.** (2009). Evaluation. In L. E. Sullivan, R. B. Johnson, D. C. Mercado, & K. J. Terry (Eds.). *The Sage glossary of the social and behavioral sciences*. Thousand Oaks, CA: Sage.
- Schröter, D. C.** (2009). Formative evaluation. In L. E. Sullivan, R. B. Johnson, D. C. Mercado, & K. J. Terry (Eds.). *The Sage glossary of the social and behavioral sciences*. Thousand Oaks, CA: Sage.
- Schröter, D. C.** (2009). Logic of evaluation. In L. E. Sullivan, R. B. Johnson, D. C. Mercado, & K. J. Terry (Eds.). *The Sage glossary of the social and behavioral sciences*. Thousand Oaks, CA: Sage.
- Schröter, D. C.** (2009). Metaevaluation. In L. E. Sullivan, R. B. Johnson, D. C. Mercado, & K. J. Terry (Eds.). *The sage glossary of the social and behavioral sciences*. Thousand Oaks, CA: Sage.
- Schröter, D. C.** (2009). Summative evaluation. In L. E. Sullivan, R. B. Johnson, D. C. Mercado, & K. J. Terry (Eds.). *The sage glossary of the social and behavioral sciences*. Thousand Oaks, CA: Sage.
- Schröter, D. C.** (2006). *Evaluating sustainability and sustainment: Concepts and criteria*. Conference proceedings: EASY-ECO Saarbrücken, Germany, October 11-14, 2006.
- Schröter, D. C.** & Beywl, W. (2006). *Die Key Evaluation Checklist von Michael Scriven* [Translation of Michael Scriven's Key Evaluation Checklist]. Available at: http://www.kwb.unibe.ch/lenya/kwb/live/3/33/Info/checklisten/liste/Key_Evaluation_Checklist.pdf
- Coryn, C. L. S., **Schröter, D. C.**, & Scriven, M. (2005). A call to action: The first international congress of qualitative inquiry. *Journal of MultiDisciplinary Evaluation*, 3, 155-165.
- Schröter, D. C.** (2005). An update on evaluation in Europe. *Journal of MultiDisciplinary Evaluation*, 2, 132-136.
- Schröter, D. C.** (2004). Evaluation in Europe: An overview. *Journal of MultiDisciplinary Evaluation*, 1, 68-76.

Manuscripts in Preparation and/or under Review

- Schröter, D. C.** Reflections on "Evaluation. Ein Systematisches Handbuch" [Review of *Evaluation. Ein Systematisches Handbuch*]. *Journal of MultiDisciplinary Evaluation*.
- Schröter, D. C.** Evaluation of Distance Education and E-Learning. [Review of *Evaluation of Distance Education and E-Learning*]. *American Journal of Evaluation*.
- Coryn, C. L. S., **Schröter, D. C.**, Cullen, A., Seman, L., & McLaughlin, J. (2009). Assessing implementation fidelity of a national nutrition education program: A case study of Share Our Strength's Operation Frontline. *Journal of Nutrition Education and Behavior*.
- Coryn, C. L. S., Noakes, L. A., Westine, C. D., & **Schröter, D. C.** (2009). An empirical review of theory-driven evaluation practice from 1990-2008. *American Journal of Evaluation*.
- Coryn, C. L. S., **Schröter, D. C.**, & Youker, B. W. (2009). An application of Scriven's consumer-oriented evaluation approach to a summer enrichment program. *Evaluation Review*.
- Schröter, D. C.** *Sustainability Evaluation*. Palo Alto, CA: Stanford University Press.

Technical Reports

- Schröter, D. C.**, & Robertson, K. N., & Coryn, C.L.S. (August, 2009). *Comparison of the Independent Quality Appraisals of International Labour Organization's 2007 and 2008 Independent Project Evaluation Reports*. Kalamazoo: MI: Western Michigan University, The Evaluation Center.
- Schröter, D. C.**, Coryn, C. L. S., & Robertson, K. N. (August, 2009). *Needs Assessment of the Center for Student Opportunity's 2008 College Access and Opportunity Guide*. Kalamazoo: MI: Western Michigan University, The Evaluation Center.
- Schröter, D. C.**, Coryn, C. L. S., Zinser, R. W., & Robertson, K. N. (July, 2009). *Evaluation of NRCCTE's Effectiveness and Performance on GPRA Measures: Final Year 1 (2007-2008) Report*. Kalamazoo: MI: Western Michigan University, The Evaluation Center.
- Schröter, D. C.**, Coryn, C. L. S., Zinser, R. W., & Robertson, K. N. (July, 2009). *Findings from the questionnaire: Briefing Paper 3*. Kalamazoo: MI: Western Michigan University, The Evaluation Center.
- Schröter, D. C.**, Coryn, C. L. S., Zinser, R. W., & Robertson, K. N. (July, 2009). *Feedback for revising the panel studies: Briefing Paper 2*. Kalamazoo: MI: Western Michigan University, The Evaluation Center.
- Schröter, D. C.**, Coryn, C. L. S., Zinser, R. W., & Robertson, K. N. (July, 2009). *Findings from the panel study: Briefing Paper 1*. Kalamazoo: MI: Western Michigan University, The Evaluation Center.
- Schröter, D. C.**, Cullen, A., Robertson, K., & Coryn, C. L. S. (June, 2009). *Appraisal of ILO's 2008 Evaluation Reports*. Kalamazoo: MI: Western Michigan University, The Evaluation Center.
- Schröter, D. C.**, Coryn, C. L. S., & Cullen, A. (June, 2009). *Process evaluation of Operation Frontline's national nutrition education program: Monitoring Plan*. Kalamazoo: MI: Western Michigan University, The Evaluation Center.
- Schröter, D. C.**, Coryn, C. L. S., Zinser, R. W., & Robertson, K. N. (May, 2009). *Management plan for assessing NRCCTE's performance against GPRA metrics*. Kalamazoo: MI: Western Michigan University, The Evaluation Center.
- Schröter, D. C.**, Coryn, C. L. S., & Cullen, A. (May, 2009). *Process evaluation of Operation Frontline's national nutrition education program: Final report*. Kalamazoo: MI: Western Michigan University, The Evaluation Center.
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- Hanssen, C. E., Coryn, C. L. S., & **Schröter, D. C.** (2006). *Evaluation of the Making It Work program—Year 2: Final report*. Ada, MI: Hanssen Consulting, LLC.
- Coryn, C. L. S., **Schröter, D. C.**, Youker, B. W., & Bakerson, M. A. (2006). *Kalamazoo Public Schools Middle School Summer Enrichment Program: Year three evaluation*. Kalamazoo, MI: Western Michigan University, The Evaluation Center. (December 2006)
- Thomas, W. H., Coryn, C. L. S., & **Schröter, D. C.** (2006). *Kalamazoo Public Schools parent involvement evaluation—Phase II: Parent focus groups*. Kalamazoo, MI: Western Michigan University, The Evaluation Center. (December 2006)
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- Schröter, D. C.**, D. C.; Miron, G.; Martens, K.; & Gustafson, O. (2006). *An evaluation of Heifer projects in Nepal*. Kalamazoo, MI: Western Michigan University, The Evaluation Center. (July 2006).
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- Coryn, C. L. S., & **Schröter, D. C.** (2005). *Goal-based evaluation of the 2005 Kalamazoo Public Schools Middle School Summer Enrichment Program: Final report*. Kalamazoo, MI: Western Michigan University, The Evaluation Center.
- Hanssen, C. E., Coryn, C. L. S., & **Schröter, D. C.** (2005). *Evaluation of the Making It Work program: Year 1: Current status, preliminary findings, and looking forward*. Ada, MI: Hanssen Consulting, LLC.
- Coryn, C. L. S., **Schröter, D. C.**, & Hanssen, C. E. (2005). *Evaluation of the Making It Work program: Program design and status*. Ada, MI: Hanssen Consulting, LLC.
- Coryn, C. L. S., Gullickson, A. R., **Schröter, D. C.**, & Hanssen, C. E. (2004). *Assessing the impact and effectiveness of the ATE program—Survey 2004: Volume III: Status of the ATE projects and articulation partnerships*. Kalamazoo, MI: Western Michigan University, The Evaluation Center.
- Schröter, D. C.**, & Coryn, C. L. S. (2004). *The effectiveness of the World Links Discourse software pilot program in Burkina Faso, Philippines, India, Senegal, and Uganda*. Washington, DC: Educational Testing Services/World Links.
- Coryn, C. L. S., Risley, J. S., & **Schröter, D. C.** (2004). *Evaluation of the KPS Middle School Summer Enrichment Program*. Kalamazoo, MI: Kalamazoo Public Schools, Title I and School Improvement.

Refereed Presentations

- Context sensitivity in a multi-site process evaluation* [with A. Cullen, L. Seman, L. Kunins, & C. Coryn]. Demonstration accepted for presentation at the American Evaluation Association, Orlando, FL. November, 2009.
- Developing and Using Evaluation Checklists to improve Evaluation Practice* [with Drs. W. Martz and Nadini Persaud]. Skill-building workshop accepted for presentation at the American Evaluation Association, Orlando, FL. November, 2009.
- An Empirical Review of Theory-Driven Evaluation Practice from 1990–2008*. [with C. Westine, L. Noakes, & C. Coryn]. Paper accepted for presentation at the American Evaluation Association, Orlando, FL. November, 2009.
- Comorbid Patients Improve on Substance Use and Psychological Symptoms in Psychiatric Day Treatment* [for Drs. S. Magura & A. Rosenblum]. Paper accepted for presentation at the American Evaluation Association, Orlando, FL. November, 2009.
- Revisiting the Criteria and Process for Evaluating AEA Conference Proposals and Presentations* [with H. Mzumara and S. Kistler]. Think Tank presented at the American Evaluation Association, Denver, CO. November, 2008.
- Evolution of Evaluation Checklists: From Creation to Validation* [with Dr. W. Martz]. Demonstration presented at the American Evaluation Association, Denver, CO. November, 2008.
- Foundations of evaluation: Theory, method, and practice* [with Dr. C.L.S. Coryn]. Skill-building workshop presented at the American Evaluation Association, Denver, CO. November, 2008.
- Evaluation of Sustainability for Sustainability: Development and Validation of a Checklist*. Paper accepted for presentation at the 8th Biennial Conference of the European Evaluation Society, Lisbon, Portugal. October 01-03, 2008.
- The Logic and Methodology of Sustainability Evaluation: A Checklist Approach*. Paper presented at the annual American Evaluation Association conference, Baltimore, MD, November 2007.
- Learning From the American Evaluation Association Topical Interest Groups Proposal Review Standards*. Think Tank facilitated at the annual American Evaluation Association conference, Baltimore, MD, November 2007.

Can These Checklists Work? Simplifying Cost and Sustainability Evaluations. Roundtable facilitated at the annual American Evaluation Association conference, Baltimore, MD, November 2007.

Needs Assessment: A contributor to evaluating sustainability. Paper presented at the annual American Evaluation Association conference, Portland, Oregon, November 2006.

Consequence of competing and complementary evaluation approaches: a case study. [with C. L. S. Coryn, B. W. Youker, and M. A. Bakerson]. Poster presented at the annual American Evaluation Association conference, Portland, Oregon, November 2006.

What you learn versus what you can apply: Results of a survey of employers and recent graduates in the field of evaluation. [with Jennifer Dewey, John R. Mattox, Bianca Montrosse, and Carolyn Sullins; Discussants: David A. Cotton, ORC Macro; Maurya West Meiers, World Bank; Joelle Skaga Nausin, Starbucks Coffee Company; Lynda M Sagrestano, Southern Illinois University at Carbondale; and Gary Miron, The Evaluation Center]. Debate at the annual American Evaluation Association conference, Portland, Oregon, November 2006.

Evaluating Sustainability and Sustainment: Concepts and Criteria. Paper presented at the EASY-ECO Saarbrücken, Germany, Conference, October 11-14, 2006.

Sustainability: A value in Evaluation? Paper presented at the 7th Biennial Conference of the European Evaluation Society, Joint international conference with the United Kingdom Evaluation Society, London, UK. October 04-06, 2006.

Think Tank/ Roundtable: Developing and Completing a Doctoral Dissertation. [with J. S. Risley and C. L. S. Coryn]. Think Tank chaired at the co-sponsored American Evaluation Association/Canadian Evaluation Society conference. Toronto, Ontario, Canada. October, 2005.

Would You Hire Me? What Organizations Look for in Evaluators. [with J. D. Dewey, J. R. Mattox, B. Montrosse, and C. D. Sullins]. Think Tank at the co-sponsored American Evaluation Association/Canadian Evaluation Society conference. Toronto, Ontario, Canada. October, 2005.

Criteria for Evaluating Program Sustainability within a Multi-Site Context: A Longitudinal Approach. [with J. A. Morell.] Paper presented at the co-sponsored American Evaluation Association/Canadian Evaluation Society conference. Toronto, Ontario, Canada. October, 2005.

The Success Case Method in Human and Social Service Contexts: A Different Meaning of the Terms Success and Return on Investment. [with C. L. S. Coryn]. Paper presented at the co-sponsored American Evaluation Association/Canadian Evaluation Society conference. Toronto, Ontario, Canada. October, 2005.

Practical Ethics for Program Evaluation. [with C. L. S. Coryn]. Paper presented at the co-sponsored American Evaluation Association/Canadian Evaluation Society conference. Toronto, Ontario, Canada. October, 2005.

Preparing Decision-Making. Fundamental Issues in Providing Information for Summative Evaluation. [with J. S. Risley]. Paper presented at the annual American Evaluation Association conference. November 5, 2004.

Invited Presentations

(Meta)Evaluation at the International Labour Organization: Current practice, potential for improvement, and prospects for in-depth study. Presentation prepared for Western Michigan University's Evaluation Center Evaluation Café Series [with A. Cullen and K. Robertson]. Kalamazoo, MI. October 6, 2009.

Validating Evaluation Checklist. Presentation prepared for Western Michigan University's Evaluation Center Evaluation Café Series. Kalamazoo, MI. March 18, 2008.

- Sustainability Evaluation: A Checklist Approach*. Presentation given at Western Michigan University's Evaluation Center Evaluation Café Series. Kalamazoo, MI. October 23, 2007.
- Evaluator Skills: What's Taught vs. What's Sought*. Presentation given at Western Michigan University's Evaluation Center Evaluation Café Series. [with C. Sullins and C. Ellis]. Kalamazoo, MI. January 25, 2006.
- Identifying Relevant Evaluative Criteria: Lessons Learned from the Evaluation of a Middle School Enrichment Program*. Presentation given at Western Michigan University's Evaluation Center Evaluation Café Series. [with C. L. S. Coryn]. Kalamazoo, MI. November 17, 2005.
- Hosted Survey™: An Introduction*. Presentation given at Western Michigan University's Evaluation Center Evaluation Café Series. Kalamazoo, MI. March 29, 2005.
- Methodological Implications for Developing Web-Based Training: A Summary of Workshop Results*. E-Learning Conference of Interculture.de in Cooperation with BIBB [Federal Department of Professional Training] and IHK of East Thuringia Gera, [Chamber of Commerce and Industry]. (2002).

Awards and Recognition

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| 2006 | Western Michigan University Graduate College International Travel Award |
| 2006 | Western Michigan University Graduate College Travel Award |
| 2006 | European Evaluation Society/United Kingdom Evaluation Society Bursary |
| 2006 | European Union Grant (\$2,000), supported by the European Community's Sixth Framework Program under the Marie-Curie Conferences and Training Courses Action, to cover costs of attending and presenting at the Evaluation of Sustainability conference (EASY-ECO) in October 2006 |
| 2006 | Honor Society of Phi Kappa Phi, induction on invitation as a top 10% graduate student at Western Michigan University (April) |
| 2006 | Doctoral Seminar on Results-Driven Organizational Change of Robert H. Schaffer & Associates, nominated by R. O. Brinkerhoff. (January 12-13, 2006) |
| 2004 | Western Michigan University Graduate Student Travel Award |

Service

To professional organizations

- Member of the International Development Evaluation Association's (IDEAS) working group on Evaluator Competencies (2009–)
- Appointee to the American Evaluation Association's Annual Conference Policy Committee (2008–)
- Member of the American Evaluation Association's Social Program Taskforce (2009–)
- Program Chair, American Evaluation Association—Business and Industry TIG (2007–2009)
- Program Chair, American Evaluation Association—Graduate Student and New Evaluators TIG (2005–07)
- Publicity Chair, American Evaluation Association—Graduate Student and New Evaluators TIG (2003–05)

To professional journals

- Reviewer/Referee, *American Journal of Evaluation* (2009–)
- Reviewer/Referee, *Evaluation and Program Planning* (2006–)
- Associate Editor, *Journal of MultiDisciplinary Evaluation* (2004–)

To Western Michigan University

Associate Member, Graduate Faculty, Western Michigan University (2009–)

Advisory Committee Member of Ezechukwu Awgu (2009–)

Advisor of Stacey Berkshire (2009–)

Professional development

Quasi-Experimental Design and Analysis in Education. Instructors: T. D. Cook and W. R. Shadish. Four-day workshop, Northwestern University (2008).

Survey Design and Sampling Procedures. Instructor: Dr. T. Babinec. Four-week Web-based seminar via statistics.com (2006).

Multiple Regression. Full-day workshop with Dr. D. Berger attended at the meeting of the American Evaluation Association, Portland, Oregon (2006).

Shoestring evaluation. Full-day workshop with Dr. M. Bamberger attended at the meeting of the American Evaluation Association, Atlanta, Georgia (2004).

Designing evaluations of complex open systems. Full-day workshop with Dr. B. Kibel attended at the meeting of the American Evaluation Association, Atlanta, Georgia (2004).

Evaluation-specific methodology. Full-day workshop with Dr. M. Scriven attended at the meeting of the American Evaluation Association, Atlanta, Reno (2003).

Utilization-focused evaluation. Full-day workshop with Dr. M. Q. Patton attended at the meeting of the American Evaluation Association, Atlanta, Reno (2003).

Computer Literacy

Highly skilled in MS Office (Word, PowerPoint, Visio, and Excel), statistical data analysis package (SPSS—some programming), Web-based survey software (e.g., Survey Monkey, Hosted Survey, and Zoomerang), Adobe Photoshop, Macromedia Dreamweaver, and Web-based searches

Intermediate skills in MS Office Access and Project, AMOS, MaxQDA (qualitative data analysis package), and SAS (statistical data analysis package)

Basic skills in LISREL and HLM (statistical data analysis packages)

Languages

Fluent in German (native) and English

Basic skills in Russian (6 years during K-12), French (2 years in high school) and Spanish (1 year in college)