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Appendices

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List of Acronyms

ADM	Average Daily Member	KEC	Keystone Education Center Charter School
AFR	Annual Financial Report	LEAs	Local Education Agencies
CAB	Charter Appeals Board	MAT	Metropolitan Achievement Test
CAOs	Chief administrative officers	NCEs	Normal Curve Equivalents
CISC	Central Instructional Support Center	NCES	The National Center for Education Statistics
COE	Current operating expenditures	NGO	Nongovernment Organizations
CSS	Charter School Survey	OEI	Office of Educational Initiatives
CSPD	Pennsylvania State Comprehensive System of Personnel Development	PDE	Pennsylvania Department of Education
CTBS	Comprehensive Test of Basic Skills	PEPS	Pennsylvania Educational Policy Studies
EMOs	Education management organizations	PSSA	Pennsylvania System of School Assessment
FTEs	Full-Time Equivalents	RFP	Request for Proposal
FAPE	Free appropriate public education	SASS	School and Staffing Survey
IDEA	Individuals with Disabilities Education Act	SAT	Stanford Achievement Test
IEPs	Individual Education Plans	SCS	School Climate Survey
ISSP	Instructional Support System of Pennsylvania	WMU	Western Michigan University
ITBS	Iowa Tests of Basic Skills	WRAT	Wide Range Achievement Test
ITED	Iowa Test of Educational Development		
IU	Intermediate Unit		

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